

December 14, 2015

To whom it may concern:

Please accept the following letter of recommendation on behalf of Florida Roads Contracting, Inc. ("FRC"). Hines Interests, LP has worked with FRC beginning in 2014 and continuing on to the present.

Hines

FRC is a highly qualified contractor who diligently pursues job construction and completion in a time efficient manner. Job completion meets or exceeds proposed schedules due to their careful planning, organization, and ability to work with owners, engineers, and subcontractors.

All necessary documentation including but not limited to certifications, shop drawings, monthly reporting, and schedules are submitted accurately and in a timely manner.

FRC exhibits good communication and coordinating skills with all relevant personnel. FRC takes the initiative to find solutions which will remediate any issues in a manner that resolves the problem, and is equitable resolution for all parties.

FRC is a hard working company dedicated to providing professional service and quality workmanship delivered in a safe, timely, and cost effective manner and we forward to working with FRC in the future.

Sincerely,



Kim Shine
Construction Manager